Summary of Consolidated Financial Results for the Third Quarter of the Fiscal Year Ending February 28, 2025 (Nine Months Ended November 30, 2024)

[Japanese GAAP]

December 27, 2024

Company name: Adastria Co., Ltd. Listing: Tokyo Stock Exchange Stock code: 2685 URL: https://www.adastria.co.jp

Representative: Osamu Kimura, Representative Director and President

Itsuo Iwakoshi, Senior Executive Officer, General Manager of Contact:

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Scheduled date of payment of dividend:

Preparation of supplementary materials for financial results: Yes

Holding of financial results meeting: Yes (for investors) Note: The original disclosure in Japanese was released on December 27, 2024 at 15:30 (GMT +9).

(All amounts are rounded down to the nearest million yen)

1. Consolidated Financial Results for the Third Quarter of the Fiscal Year Ending February 28, 2025 (March 1, 2024 - November 30, 2024)

(1) Consolidated results of operations (cumulative)

(Percentages represent year-on-year changes) Net income Operating profit Net sales Ordinary profit attributable to owners of the parent Million yen Million yen % Million yen Million yen Nine months ended Nov. 30, 2024 220,089 8.3 14,770 (9.4)14,967 (10.4)9,907 (14.2)Nine months ended Nov. 30, 2023 203,252 14.8 16,306 46.0 16,708 41.5 11,541 51.5

Nine months ended Nov. 30, 2024: 9,405 million yen (down 24.4%) Note: Comprehensive income Nine months ended Nov. 30, 2023: 12,434 million yen (up 47.7%)

	Net income per share	Diluted net income per share
	Yen	Yen
Nine months ended Nov. 30, 2024	215.71	-
Nine months ended Nov. 30, 2023	254.10	-

(2) Consolidated financial position

(2) concentration position					
	Total assets	Net assets	Equity ratio		
	Million yen	Million yen	%		
As of Nov. 30, 2024	146,276	76,799	52.4		
As of Feb. 29, 2024	127,915	71,581	54.8		

Reference: Shareholders' equity As of Nov. 30, 2024: 76,700 million yen As of Feb. 29, 2024: 70,143 million yen

2. Dividends

	Dividend per share				
	1Q-end	2Q-end	3Q-end	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended Feb. 29, 2024	-	35.00	-	50.00	85.00
Fiscal year ending Feb. 28, 2025	-	35.00	-		
Fiscal year ending Feb. 28, 2025 (forecast)				55.00	90.00

Note: Revision to the most recently announced dividend forecast: None

3. Consolidated Forecast for the Fiscal Year Ending February 28, 2025 (March 1, 2024 – February 28, 2025)

(Percentages represent year-on-year changes)

	Net sa	les	Operating 1	profit	Ordinary pı	ofit	Net income a to owners of		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	290,000	5.2	19,000	5.5	19,000	3.3	12,700	(6.0)	280.48

Note: Revision to the most recently announced consolidated forecast: None

* Notes

(1) Significant changes in scope of consolidation during the period: Yes

Newly added: 3 (and ST Co., Ltd.; TODAY'S SPECIAL Co., Ltd.; ADASTRIA PHILIPPINES INC.) Excluded: -

- (2) Application of special accounting methods for presenting quarterly consolidated financial statements: None
- (3) Changes in accounting policies and accounting-based estimates, and restatements
 - 1) Changes in accounting policies due to revisions in accounting standards, others: None
 - 2) Changes in accounting policies other than 1) above: None
 - 3) Changes in accounting-based estimates: None
 - 4) Restatements: None
- (4) Number of outstanding shares (common stock)
 - 1) Number of shares outstanding at the end of the period (including treasury shares)

As of Nov. 30, 2024: 48,800,000 shares As of Feb. 29, 2024: 48,800,000 shares

2) Number of treasury shares at the end of the period

As of Nov. 30, 2024: 2,506,309 shares As of Feb. 29, 2024: 3,520,769 shares

3) Average number of shares outstanding during the period

Nine months ended Nov. 30, 2024: 45,927,120 shares Nine months ended Nov. 30, 2023: 45,420,607 shares

Note 1: Review of the attached quarterly consolidated financial statements by certified public accountants or auditing firms:

None

Note 2: Cautionary statement with respect to forward-looking statements

Forward-looking statements in this report are based on currently available information and certain assumptions judged to be reasonable. Actual results may differ significantly from these forecasts for a number of factors. Please refer to the section "1. Overview of Results of Operations, (3) Explanation of Consolidated Forecast and Other Forward-looking Statements" on page 4 regarding preconditions or other related matters for the forecast shown above.

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1. Overview of Results of Operations

(1) Results of Operations

Consolidated results (Million yen)

	First nine months of FY2/24	First nine months of FY2/25	YoY change	YoY change
	(Mar. 1, 2023 – Nov. 30, 2023)	(Mar. 1, 2024 – Nov. 30, 2024)	(Amount)	(%)
Net sales	203,252	220,089	16,837	8.3%
Operating profit	16,306	14,770	(1,536)	(9.4)%
Ordinary profit	16,708	14,967	(1,741)	(10.4)%
Net income attributable to owners of the parent	11,541	9,907	(1,634)	(14.2)%

During the first nine months (March 1 - November 30, 2024) of the current fiscal year, there was a slow recovery of the Japanese economy supported by improvements in corporate earnings, employment and personal income. In addition, the demand created by foreign tourists and wage increases that have continued since last year raised domestic demand. As a result, consumer spending was strong. Despite these favorable trends, the outlook for the Japanese economy remains uncertain due to the prolonged weakness of the yen, the Japan's aging population, the labor shortage, conflicts in Ukraine and the Middle East, extreme weather conditions such as heat waves and heavy rainfall, and other reasons.

The Adastria Group has made steady progress with initiatives based on the following strategies for growth in the medium-term management plan.

Growth Strategy I Multi-Brand, Multi-Category	Grouping of brands according to roles for improved profitability and growth
Growth Strategy II Digital Customer Interactions and Services	Accelerate growth of our EC site and create a fun EC community
Growth Strategy III Glocal	Use successful brand models in Mainland China and cultivate Southeast Asia
Growth Strategy IV New Business	Establish a food and beverage business and create new appeal

Consolidated net sales increased 8.3% year-on-year to 220,089 million yen, operating profit decreased 9.4% to 14,770 million yen, ordinary profit decreased 10.4% to 14,967 million yen, and net income attributable to owners of the parent decreased 14.2% to 9,907 million yen.

In the Apparel and Sundry Goods-related business, adverse weather conditions, including cold weather in March, summer typhoons, and an extended period of unseasonably high temperatures in October. However, throughout the period, demand for outings and casual apparel consumption remained resilient. Merchandise that accurately targeted fashion trends, products that became very popular, TV commercials and the loyalty point program further contributed to sales. As a result, sales in the first nine months were 7.9% higher than one year earlier. TODAY'S SPECIAL Co., Ltd., which was added to the consolidated financial statements in July, also contributed to an increase in sales.

Progress continued with our digital strategy. There are promotions that link the Adastria e-commerce website and physical stores, merchandise using collaborations with companies and popular characters, and other activities to attract customers. Due to these measures, the number of members of our loyalty point program increased by about 1,700,000 during the first nine months to 19.2 million. In October, Adastria's e-commerce site was renamed from "Dot ST" to "and ST."

In Mainland China, although sales declined during the three months of the third quarter due to factors such as the real estate sector downturn and sluggish consumption, strong e-commerce performance contributed to a 2.6% increase in sales for the first nine-month period. Sales increased 16.6% in Hong Kong and 19.5% in Taiwan as the multi-brand strategy generated strong sales and new stores were opened. In the United States, sales decreased 2.2% due to continued weakness in the wholesale sector, driven by the overall market slowdown. In Thailand, where

business operations started in the second quarter of the previous fiscal year, sales were up 58.9% due in part to the opening of a second store in this country during the third quarter of the current fiscal year. Overall, sales outside Japan, converted into yen, were 8.5% higher than one year earlier.

In the Other segment (the food and beverage business), zetton inc. which operates the food and beverage business, changed its fiscal year-end during the first nine months of the current fiscal year, resulting in a 10-month fiscal period and a 15.2% increase in sales. The business climate remains challenging because of the high cost of raw materials and utilities, the labor shortage and other difficulties. Despite these challenges, increased restaurant demand, new store openings and strong overseas business contributed to higher sales.

We worked to improve the gross profit margin by controlling inventories and reducing discounts by supplying merchandise at the right times, prices and volumes, adding more value to merchandise and continuing to revise prices, but there was a downward pressure on profitability, such as the rising costs due to the yen's depreciation and the rising share of sales from wholesale and other B-to-B operations. As a result, the gross profit margin of the Apparel and Sundry Goods-related business decreased from one year earlier. In the Other segment (the food and beverage business), the gross profit margin decreased despite revisions of prices, activities to lower the cost of sales and other measures. The consolidated gross profit margin decreased 0.9 percentage points from one year earlier to 55.8%.

Selling, general, and administrative expenses increased due to factors such as higher salaries, higher personnel expenses in the food and beverage business, and increased depreciation expenses from new store openings and M&A activities. The SG&A to sales ratio increased 0.4 percentage points from one year earlier to 49.1%.

As a result, the operating margin fell 1.3 percentage points to 6.7% and operating profit decreased 9.4%.

Non-operating income includes foreign exchange gains of 59 million yen and there was an extraordinary loss of 65 million yen for the impairment of store assets.

Business segment performance was as follows.

1) Apparel and Sundry Goods-related Business

As a result of the activities in this business explained earlier, sales increased 7.9% year-on-year to 208,588 million yen and segment profit decreased 7.2% to 15,382 million yen.

The consolidation of TODAY'S SPECIAL added 30 stores in Japan and we opened 82 stores (including 15 overseas), and closed 27 stores (including 7 overseas), resulting in a total of 1,577 stores (including 130 overseas) at the end of the first nine months of the fiscal year.

2) Other (Food and Beverage Business)

Sales increased 15.3% to 11,556 million yen and there was a segment loss of 415 million yen (compared with a profit of 125 million yen in the same period of the previous fiscal year.

The number of stores at the end of the first nine months was 75, a result of opening of 7 stores and closing of 3 stores.

(2) Financial Position

Total assets increased 18,361 million yen from as of February 29, 2024 to 146,276 million yen as of November 30, 2024. This was mainly due to increases of 8,636 million yen in notes and accounts receivable-trade, 5,870 million yen in inventories and 2,107 million yen in goodwill, while there was a decrease of 2,697 million yen in cash and deposits.

Liabilities increased 13,143 million yen to 69,477 million yen. This was mainly due to increases of 3,055 million yen in notes and accounts payable-trade, 6,000 million yen in short-term borrowings and 2,422 million yen in accounts payable-other.

Net assets increased 5,218 million yen to 76,799 million yen. This was mainly due to decreases of 1,889 million yen in treasury shares (increase in net assets) and 1,339 million yen in non-controlling interests, and an increase

of 5,986 million yen in retained earnings.

(3) Explanation of Consolidated Forecast and Other Forward-looking Statements

There are no revisions to the consolidated forecast for the current fiscal year that was announced on April 4, 2024.

2. Quarterly Consolidated Financial Statements and Notes

(1) Quarterly Consolidated Balance Sheet

	EV2/24	(Million yen)
	FY2/24 (As of Feb. 29, 2024)	Third quarter of FY2/25 (As of Nov. 30, 2024)
Assets	((,,
Current assets		
Cash and deposits	23,371	20,673
Notes and accounts receivable-trade	15,815	24,451
Inventories	26,839	32,709
Other	2,788	2,121
Allowance for doubtful accounts	(83)	(108)
Total current assets	68,731	79,847
Non-current assets		
Property, plant and equipment		
Store interior equipment, net	6,778	7,491
Other, net	17,122	18,686
Total property, plant and equipment	23,901	26,178
Intangible assets		•
Goodwill	1,109	3,216
Other	11,266	12,318
Total intangible assets	12,376	15,534
Investments and other assets	7-1-1	- /
Investment securities	768	695
Leasehold and guarantee deposits	13,719	14,027
Other	8,733	10,252
Allowance for doubtful accounts	(314)	(258)
Total investments and other assets	22,906	24,716
Total non-current assets	59,184	66,429
Total assets	127,915	146,276
Liabilities		,-,-
Current liabilities		
Notes and accounts payable-trade	14,013	17,068
Electronically recorded obligations-operating	8,651	10,638
Short-term borrowings	-	6,000
Current portion of long-term borrowings	401	
Accounts payable-other	14,144	16,566
Income taxes payable	3,667	3,564
Provision for bonuses	2,460	1,606
Provision for point card certificates	175	75
Other provisions	477	359
Other	4,500	5,301
Total current liabilities	48,491	61,181
Non-current liabilities		
Long-term borrowings	504	-
Provisions	172	434
Other	7,166	7,862
Total non-current liabilities	7,842	8,296
Total liabilities	56,334	69,477

		(Million yen)
	FY2/24	Third quarter of FY2/25
	(As of Feb. 29, 2024)	(As of Nov. 30, 2024)
Net assets		
Shareholders' equity		
Share capital	2,660	2,660
Capital surplus	7,213	6,262
Retained earnings	66,286	72,273
Treasury shares	(7,516)	(5,627)
Total shareholders' equity	68,642	75,568
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	34	38
Deferred gains or losses on hedges	234	(10)
Foreign currency translation adjustment	1,231	1,105
Total accumulated other comprehensive income	1,500	1,132
Non-controlling interests	1,437	98
Total net assets	71,581	76,799
Total liabilities and net assets	127,915	146,276

(2) Quarterly Consolidated Statements of Income and Comprehensive Income Quarterly Consolidated Statement of Income

(For the Nine-month Period)

		(Million yen)
	First nine months of FY2/24	First nine months of FY2/25
	(Mar. 1, 2023 – Nov. 30, 2023)	(Mar. 1, 2024 – Nov. 30, 2024)
Net sales	203,252	220,089
Cost of sales	87,927	97,191
Gross profit	115,324	122,897
Selling, general and administrative expenses	99,017	108,127
Operating profit	16,306	14,770
Non-operating income		
Foreign exchange gains	303	59
Insurance claim income	101	1
Other	270	381
Total non-operating income	675	442
Non-operating expenses		
Interest expenses	187	190
Other	85	54
Total non-operating expenses	273	245
Ordinary profit	16,708	14,967
Extraordinary losses		
Impairment loss	128	65
Loss on sale of investment securities	-	59
Total extraordinary losses	128	124
Net income before income taxes	16,580	14,842
Income taxes-current	5,424	5,692
Income taxes-deferred	(463)	(622)
Total income taxes	4,960	5,069
Net income	11,619	9,772
Net income (loss) attributable to non-controlling interests	78	(134)
Net income attributable to owners of the parent	11,541	9,907

Quarterly Consolidated Statement of Comprehensive Income (For the Nine-month Period)

For the Nine-month Period)		
		(Million yen)
	First nine months of FY2/24	First nine months of FY2/25
	(Mar. 1, 2023 – Nov. 30, 2023)	(Mar. 1, 2024 – Nov. 30, 2024)
Net income	11,619	9,772
Other comprehensive income		
Valuation difference on available-for-sale securities	47	3
Deferred gains or losses on hedges	179	(245)
Foreign currency translation adjustment	587	(126)
Total other comprehensive income	814	(367)
Comprehensive income	12,434	9,405
Comprehensive income attributable to		
Comprehensive income attributable to owners of the parent	12,263	9,546
Comprehensive income attributable to non- controlling interests	170	(140)

(3) Notes to Quarterly Consolidated Financial Statements

Going Concern Assumption

Not applicable.

Significant Changes in Shareholders' Equity

Not applicable.

Changes in the Scope of Consolidation or Application of the Equity Method

Important changes in the scope of consolidation

In the third quarter of the current fiscal year, the newly established and ST Co., Ltd. was included in the scope of consolidation.

TODAY'S SPECIAL Co., Ltd. became a consolidated subsidiary in the second quarter of the current fiscal year following the acquisition of its shares on July 1, 2024.

In the first quarter of the current fiscal year, the newly established ADASTRIA PHILIPPINES INC. was included in the scope of consolidation.

Change of fiscal year of consolidated subsidiary

In the third quarter of the current fiscal year, consolidated subsidiary zetton inc. changed its fiscal year end from the end of January to the end of February for consistency with the consolidated financial statements. As a result, the consolidated statement of income for the first nine months includes the sales and earnings of zetton inc. for the 10-month period from February 2024 to November 2024.

Quarterly Consolidated Balance Sheet

Contingent liabilities

ZETTON, INC., a consolidated subsidiary of Adastria located in the United States, received US\$8.2 million in May 2021 due to the establishment of the Restaurant Revitalization Fund in accordance with the American Rescue Plan Act of 2021 that became effective in March 2021. Subsequently, the U.S. Small Business Administration began an investigation to determine if ZETTON was qualified to receive this payment.

The Adastria Group will continue to explain to the Small Business Administration the reasons for the belief that ZETTON is properly qualified to receive this payment. This investigation may have an effect on the results of operations of the Adastria Group depending on upcoming events. At this time, it is difficult to determine an estimate of the potential effect on results of operations.

Quarterly Consolidated Statement of Cash Flows

A quarterly consolidated statement of cash flows for the first nine months of FY2/25 has not been prepared.

Depreciation (including amortization of intangible assets excluding goodwill) and amortization of goodwill for the first nine months of each fiscal year are as follows.

		(Million yen)
	First nine months of FY2/24	First nine months of FY2/25
	(Mar. 1, 2023 – Nov. 30, 2023)	(Mar. 1, 2024 – Nov. 30, 2024)
Depreciation	6,919	8,274
Amortization of goodwill	168	274

Segment Information

- I. First nine months of FY2/24 (Mar. 1, 2023 Nov. 30, 2023)
- 1. Information related to net sales and profit or loss for each reportable segment

(Million yen)

	Reportable segment Apparel and Sundry Goods-related Business	Other (Note 1)	Total	Adjustment (Note 2)	Amounts shown on quarterly consolidated statement of income (Note 3)
Net sales					
External sales	193,268	9,983	203,252	-	203,252
Inter-segment sales and transfers	1	35	37	(37)	-
Total	193,270	10,019	203,289	(37)	203,252
Segment profit	16,582	125	16,708	-	16,708

- Notes: 1. "Other" represents the businesses which are not included in the reportable segment and mainly consists of Food and Beverage Business.
 - 2. The amount of adjustment to segment profit is an adjustment to unrealized profit related to inter-segment transactions.
 - 3. The segment profit is consistent with the ordinary profit of the Quarterly Consolidated Statement of Income.
 - 4. The segment profit includes corporate expenses that are allocated to each reportable segment.
- 2. Information related to impairment losses on non-current assets, goodwill, etc. for each reportable segment Impairment losses related to non-current assets

Not applicable.

Significant change in goodwill

Not applicable.

Significant gain on bargain purchase

Not applicable.

- II. First nine months of FY2/25 (Mar. 1, 2024 Nov. 30, 2024)
- 1. Information related to net sales and profit or loss for each reportable segment

(Million yen)

	Reportable segment Apparel and Sundry Goods-related Business	Other (Note 1)	Total	Adjustment (Note 2)	Amounts shown on quarterly consolidated statement of income (Note 3)
Net sales					
External sales	208,587	11,501	220,089	-	220,089
Inter-segment sales and transfers	0	55	55	(55)	-
Total	208,588	11,556	220,145	(55)	220,089
Segment profit (loss)	15,382	(415)	14,967	-	14,967

- Notes: 1. "Other" represents the businesses which are not included in the reportable segment and mainly consists of Food and Beverage Business.
 - 2. The amount of adjustment to segment profit (loss) is an adjustment to unrealized profit related to inter-segment transactions.
 - 3. The segment profit (loss) is consistent with the ordinary profit of the Quarterly Consolidated Statement of Income.
 - 4. The segment profit (loss) includes corporate expenses that are allocated to each reportable segment.
- Information related to impairment losses on non-current assets, goodwill, etc. for each reportable segment
 Impairment losses related to non-current assets
 Not applicable.

Significant change in goodwill

Not applicable.

Significant gain on bargain purchase

Not applicable.

Business Combinations

Finalization of provisional accounting treatment of business combination

In the second quarter of the current fiscal year, a provisional accounting treatment was used for the acquisition of TODAY'S SPECIAL Co., Ltd., which has been completed on July 1, 2024. This treatment was finalized in the third quarter of the current fiscal year.

In the finalized accounting treatment, 721 million yen of the acquisition cost was allocated to other under intangible assets and 249 million yen to deferred tax liabilities. As a result, provisional goodwill of 2,853 million yen decreased 471 million yen to 2,381 million yen.

3. Supplementary Information

(1) Sales for Brands and Regions

D 1/ :	First nine mon	77. 77. 1. (0/)		
Brand / region	Sales (million yen)	Composition (%)	YoY change (%)	
GLOBAL WORK	39,683	18.0	3.9	
niko and	26,547	12.1	7.6	
studio CLIP	17,348	7.9	4.1	
LOWRYS FARM	17,322	7.9	3.9	
LEPSIM	11,223	5.1	11.0	
LAKOLE	9,559	4.3	21.2	
JEANASiS	8,738	4.0	(2.9)	
BAYFLOW	8,449	3.8	6.8	
Others	31,597	14.4	14.	
Total (Adastria)	170,470	77.5	7.	
BUZZWIT Co., Ltd.	9,258	4.2	1.	
ELEMENT RULE Co., Ltd.	9,539	4.3	14.	
Other consolidated subsidiaries	1,664	0.8	132.	
Total (Japan)	190,934	86.8	7.	
Mainland China	3,089	1.4	2.	
Hong Kong	3,492	1.6	16.	
Taiwan	5,236	2.4	19.	
Thailand	233	0.1	58.	
USA	5,601	2.5	(2.2	
Total (Overseas)	17,653	8.0	8.	
otal (Apparel and Sundry Goods-related Business)	208,587	94.8	7.9	
zetton inc. (Note 3)	11,501	5.2	17.′	
Total (Food and Beverage Business) (Note 4)	11,501	5.2	15.3	
Total (Group)	220,089	100.0	8.3	

Notes: 1. The number of stores is categorized by using brand operating divisions and geographic regions.

- 2. The above figures are sales to external customers and do not include internal sales between consolidated subsidiaries.
- 3. Sales of zetton inc. include sales of its consolidated subsidiary ZETTON, INC. (USA Business).
- 4. The YoY change for sales of Other (Food and Beverage Business) includes sales in the previous fiscal year of ADASTRIA eat Creations Co., Ltd., which was liquidated on February 2, 2024.

(2) Sales for Merchandise Categories

Cotocomi	First nine mor	V-V -1 (0/)		
Category	Sales (million yen)	Composition (%)	YoY change (%)	
Men's apparel (bottoms, tops)	35,116	16.0	8.9	
Lady's apparel (bottoms, tops)	130,952	59.5	6.4	
Others	54,020	24.5	12.7	
Total	220,089	100.0	8.3	

Notes: 1. The others category includes contract liabilities and additions to the provision for point card certificates and other items.

2. The above figures are sales to external customers and do not include internal sales between consolidated subsidiaries.

(3) Number of Stores

	Number of stores						
	First nine months of FY2/25						
Brand / region	As of Feb. 29, 2024	Merged, etc. (Note 3)	Opened	Changed	Closed	Increase /decrease	As of Nov 30, 2024
GLOBAL WORK	214	-	4	-	-	4	218
niko and	141	-	6	-	(2)	4	145
studio CLIP	179	-	10	-	(2)	8	187
LOWRYS FARM	126	-	1	-	(1)	-	126
LEPSIM	115	-	1	-	(1)	-	115
LAKOLE	78	-	12	-	(1)	11	89
JEANASiS	68	-	1	-	-	1	69
BAYFLOW	62	-	2	-	-	2	64
Others	259	6	23	-	(4)	25	284
Total (Adastria)	1,242	6	60	-	(11)	55	1,297
BUZZWIT Co., Ltd.	31	-	1	-	(2)	(1)	30
ELEMENT RULE Co., Ltd.	83	-	5	-	(5)	-	83
Other consolidated subsidiaries	14	24	1	-	(2)	23	37
Total (Japan)	1,370	30	67	-	(20)	77	1,447
Mainland China	15	-	1	-	(3)	(2)	13
Hong Kong	23	-	7	-	(1)	6	29
Taiwan	72	-	5	-	(2)	3	75
Thailand	2	-	1	-	-	1	3
USA	10	-	1	-	(1)	-	10
Total (Overseas)	122	-	15	-	(7)	8	130
Total (Apparel and Sundry Goods-related Business)	1,492	30	82	-	(27)	85	1,577
zetton inc. (Note 4)	71	ı	7	-	(3)	4	75
Total (Food and Beverage Business)	71	-	7	-	(3)	4	75
Total (Group)	1,563	30	89	-	(30)	89	1,652

Notes: 1. The number of stores is categorized by using brand operating divisions and geographic regions.

- 2. The number of stores includes e-commerce websites of other companies and e-commerce websites of Adastria.
- 3. On March 1, 2024, an absorption-type merger was conducted between Adastria, which is the surviving company, and Gate Win Co., Ltd., which was dissolved. Changes due to this merger are shown in this table.
 - "Increase" represents the increase in the number of stores resulting from the consolidation of TODAY'S SPECIAL.
- 4. The number of stores of zetton inc. includes the stores of its consolidated subsidiary ZETTON, INC. (USA Business).

This financial report is solely a translation of the Company's Kessan Tanshin (including attachments) in Japanese, which has been prepared in accordance with accounting principles and practices generally accepted in Japan, for the convenience of readers who prefer an English translation.